



A Future  
Energy Solution

# Introducing U-Battery

U-Battery is an advanced/small modular reactor, capable of providing a low-carbon, cost-effective, locally embedded and reliable source of power and heat for energy-intensive industries and remote locations. It has the potential to drive significant economic benefits through commercialisation and deployment in global markets.

The conceptual design was developed by the Universities of Manchester (UK) and Delft (Netherlands) after the project was initiated by Urenco, a global leader in the nuclear industry.

U-Battery has always been a commercially-focussed, market-led development, intended to compete with other non-nuclear options. U-Battery's unique concept enables a shorter development timeframe, and a low-cost, low-risk design and licensing process. Its modular design allows quality assurance and testing to occur during the manufacturing stage, while minimising civil construction times, reducing construction risk and financing costs, and easing transportation to global customers.

U-Battery presents a unique blend of economic, industrial and environmental opportunities, and a viable energy solution for the low-carbon economy.

The strategic goal is to have a first-of-a-kind U-Battery operating by 2028.



# Moving forward

The momentum around U-Battery is building rapidly following some key developments:

- The completion of the first phase of the UK government's Advanced Modular Reactor (AMR) programme.
- The release of the Canadian Small Modular Reactor Action Plan, outlining priority recommendations to enable the future deployment of small modular reactor (SMR) technologies.
- Research commissioned by U-Battery into market demand, identifying Foundation Industries that could use the technology to meet their power and heat needs. Further research into mining operations and remote communities in Canada.
- Discussions with government and sector stakeholders around siting first-of-a-kind facilities in the UK and Canada.
- Completion of the first stage of the Canadian Nuclear Laboratories' invitation for siting an SMR demonstration facility.

On the technology development side, continued progress with licensing and design work have confirmed and refined the conceptual U-Battery model toward the next phase of investment opportunities. Advancements include an improved nuclear island (reactor pressure vessel, core design, intermediate heat exchanger, helium pump) and refined conventional equipment including turbine/ generator sets.

The strengthened design has also enabled the next phase of capital cost projections for engineering, licensing, procurement and manufacturing. Engagement with suppliers has elevated confidence in proposed capital cost estimates for U-Battery.

Further engagement with governments, industry organisations, supply chain and licensing authorities in Canada and the UK has confirmed early phase deployment targets. As a result, U-Battery has now begun expanding its design and licensing team in preparation for the next stage of development.

# Recent progress: U-Battery in the UK

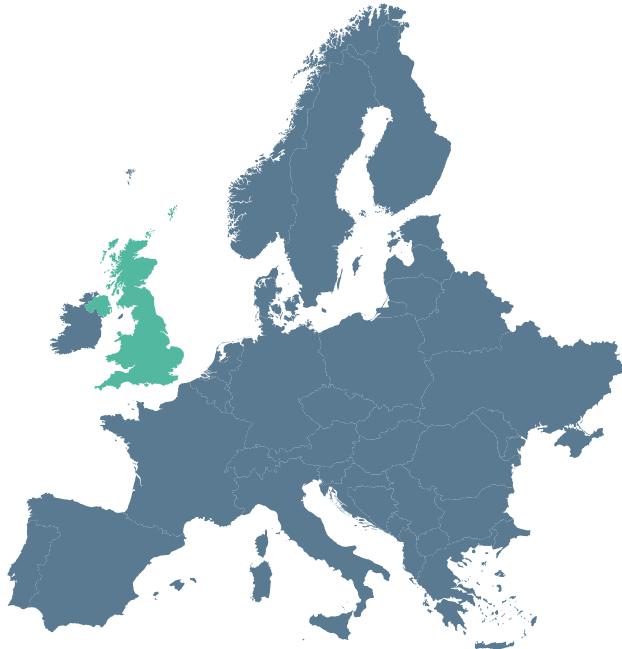
In December 2017, the UK Government reassessed the direction of its small modular reactor (SMR) competition and developed a new framework for the advanced modular reactor (AMR) programme, part of the Energy Innovation Portfolio.

Under the revised AMR programme, the Department for Business, Energy and Industrial Strategy (BEIS) committed to investing up to £44 million into a feasibility and development project, which would help take AMR designs closer to commercialisation.

AMRs are categorised within a broad group of advanced nuclear reactors, distinct from conventional reactors, which use pressurised or boiling water for primary cooling.

By design, AMRs can:

- Maximise the use of modular manufacturing and off-site factory fabrication;
- Shorten and de-risk construction;
- Use advanced, accident tolerant fuels;
- Increase functionality, such as the provision of heat output for domestic or industrial purposes, or facilitating the production of hydrogen;
- Be capable of delivering alternative applications that may generate additional revenue or economic growth.



The AMR programme has two phases:

- **Phase 1** – funding (up to £4 million in available total funding) to undertake a series of feasibility studies for AMR designs. Contracts are worth up to £300,000.
- **Phase 2** – subject to phase 1 demonstrating clear value for money and government approval, a share of up to £40 million could be available for selected projects from phase 1 to undertake development activities. A further sum of up to £5 million may be made available to regulators to support the delivery of these projects.

In the second half of 2018, U-Battery was one of eight vendors selected to participate in phase 1 of the AMR programme. U-Battery developed a feasibility study, which made the technical and commercial case for its design. This study was submitted to the UK government on schedule in December 2018 and January 2019.

In July 2020 it was announced that U-Battery had progressed through to Phase 2 of the AMR programme and had been awarded almost £10m to conduct design and development work, the next step in bringing the new nuclear technology to market. U-Battery received additional funding from BEIS to design and build mock-ups of the two main vessels for the reactor and the connecting duct. The investment was awarded under the 'Call for Advanced Manufacturing and Materials Phase 2B'.

# Recent progress: U-Battery in Canada

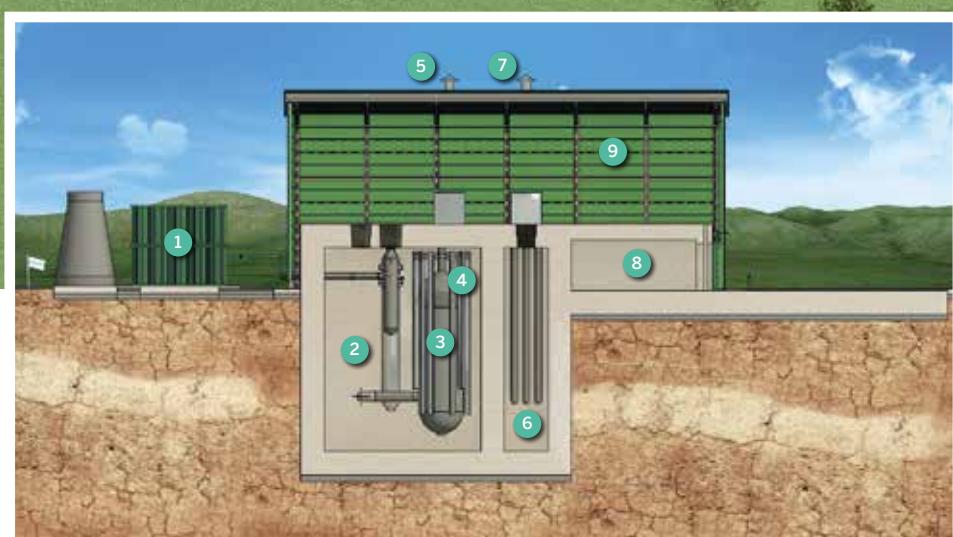
In July 2019, U-Battery completed the first stage of the evaluation process in Canadian Nuclear Laboratories' (CNL) invitation to site a first-of-a-kind small SMR in Chalk River, Ontario. The U-Battery demonstration project will advance CNL's mandate to be recognised globally as a leader in SMR prototype testing and science and technology support.

Late last year, U-Battery participated in the Government of Canada's SMR Action Plan by contributing a partner chapter, outlining its commitment to the development and deployment of U-Battery's advanced SMR technology in the Canadian market. Natural Resources Canada's SMR Action Plan follows up on the commitments made in the SMR Roadmap released on November 7, 2018, including specific federal funding and regulatory support for SMR developers. U-Battery welcomes the federal government's commitment to providing increased access to resources and regulatory tools that will allow for the development, construction and deployment of SMRs across the country, as well as reiterating the need for proactive and continued engagement to drive social acceptability for advanced SMRs.

U-Battery has established a service agreement with the Canadian Nuclear Safety Commission for pre-licensing Phase 1 vendor design review. This agreement will help ensure that U-Battery's design is well-positioned to meet regulatory and feasibility requirements as well as Canadian codes and standards as it works towards commercial deployment.

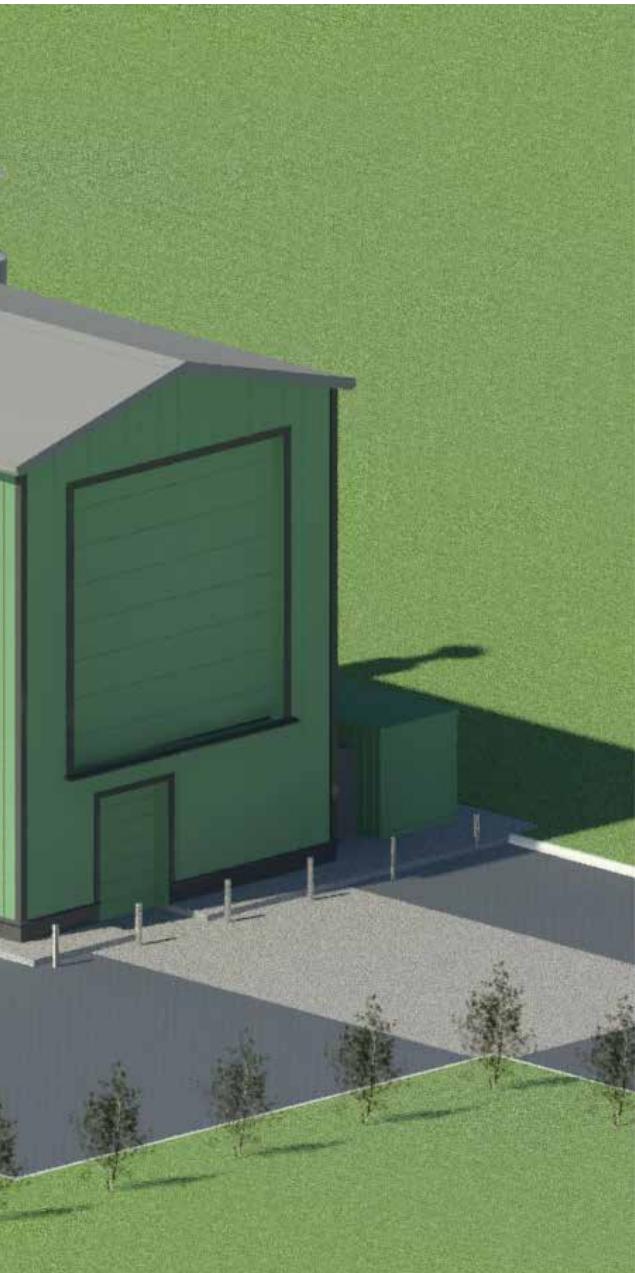


# The U-Battery design



1. Gas turbine generator
2. Helium/Nitrogen Heat Exchanger
3. Reactor
4. Reactor cavity cooling system
5. Reactor cavity cooling system vent stack
6. Dry fuel store
7. Dry fuel store vent stack
8. Spent fuel export facility
9. Confinement building

# Why U-Battery?



**Affordable:** Factory manufacturing process. U-Battery's estimated capital cost will be £40-£70 million (\$66-\$115 million CAD). In the markets and applications intended, it will be competitive or leading in the cost of heat and power, and support Net Zero.

**Flexible:** Deployed locally to demand, significantly reducing grid and infrastructure costs.

**Simple construction:** Two-year construction period. Adaptable configuration to meet local needs. It can be installed above or below ground level, in single or in multiple units.

**Inherently safe:** The reactor size and design, and the use of highly accident tolerant TRISO fuel deliver inherent safety.

**Beneficial to local economies:**

- Sustaining foundation industry jobs.
- £2.8 billion direct gross value added.
- £1.8 billion indirect gross value added.

**Heat and power generation:** 10MWt thermal that can be delivered in a cogeneration configuration with up to 4MWt electricity (MWe) and 710° process heat.

**Low-carbon:** An alternative to other fossil fuel based energy sources, benefiting the environment and enabling a low carbon economy and hydrogen economy.

**Complementary:** It complements other low emission technologies in support of Net Zero.

**Adaptable:**

- Hydrogen production
- Off-grid locations.
- Back-up energy supply.
- Potential linkage to energy storage systems.

# About TRISO fuel

U-Battery is powered by accident tolerant TRISO fuel, which prevents the release of radioactive material, minimising the need for back-up shutdown systems.

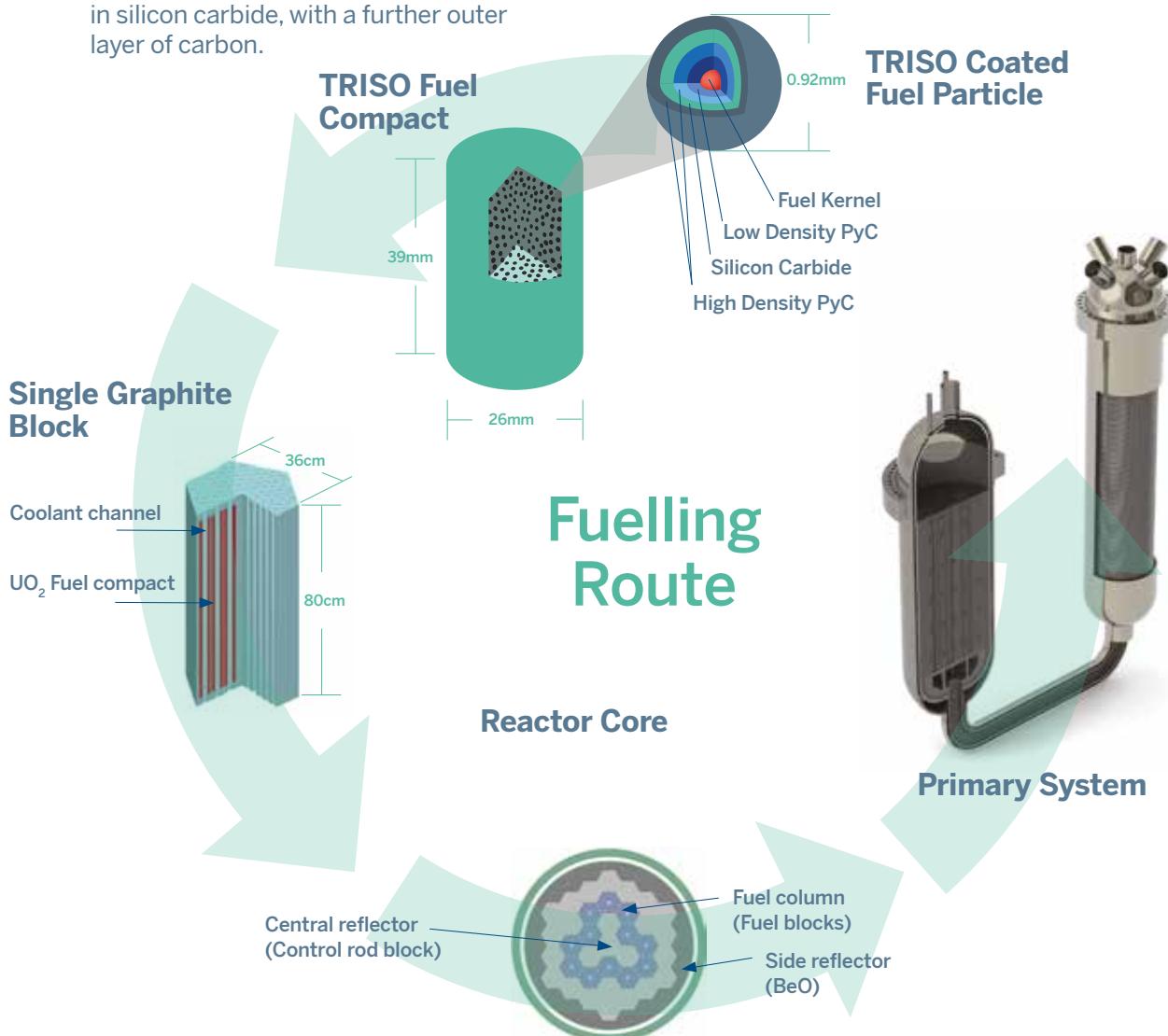
The reactor size and design, when combined with robust fuel, delivers inherent safety and reduces the size of any emergency planning zone allowing the energy source to be located directly adjacent to the point of use.

TRISO fuel is constructed by triple-coating spherical particles of uranium fuel.

A uranium centre is coated in a layer of pyrolytic carbon, which in turn is coated in silicon carbide, with a further outer layer of carbon.

The structure and spherical shape of TRISO fuel means that it maintains its integrity under extreme conditions.

TRISO fuel is proven technology. It was originally developed in the 1960s and has been manufactured recently in the USA by BWXT. The fuel has been developed and tested, in applications that far exceed what is needed for U-Battery, under a programme funded by the US Department of Energy (Advanced Gas Reactor Fuel Development and Qualification Program).



# Markets

- Conservative estimates value the global SMR market at £92 billion (\$150 CAD billion) between 2025 and 2040. U-Battery's cogeneration capabilities provide a key advantage as many markets possess a need for both heat and power generation. Further, a co-generative deployment is notably cost-effective as it eliminates the need to further develop and connect to an electricity grid. A fleet approach would be adopted, using the same design at different locations.
- In the UK, some industries require high temperature process heat for their operations and currently operate by either using electricity from the grid and converting it to heat or by burning fossil fuel. In 2018, the UK industrial sector consumed approximately 14% of all energy used and 73% of the coal<sup>1</sup>.
- U-Battery has conducted an analysis of the potential market size for heavy and energy intensive industrial sites that are seeking to decarbonise. Six industries were found to be technically suitable for deploying a U-Battery, and there was a high level of interest amongst energy managers for these industries, with a market size of potentially 200 sites.
- In Canada, there are many remote communities and mining operations that rely on diesel generation for power and heat, since they are not connected to a centralised electricity grid. The average local energy cost is two or three times the national average.
- There are also remote locations globally and parts of the developing world where deployment would alleviate the need and cost of building a national grid.
- In the nuclear industry, U-Battery could double as an always-on emergency generator for larger nuclear power plants.
- Desalination is a further application. Currently there are 18,000 desalination plants around the world with an annual demand of an additional 1,000 units.
- The burgeoning hydrogen economy is a further potential market where the process heat of the U-Battery could be a valuable asset and repurposed.
- U-Battery is best operated at full capacity and other uses for excess power include greenhouses and district heating.
- U-Battery can also be used as part of a hybrid energy system integrating multiple energy sources to increase efficiency and reliability.

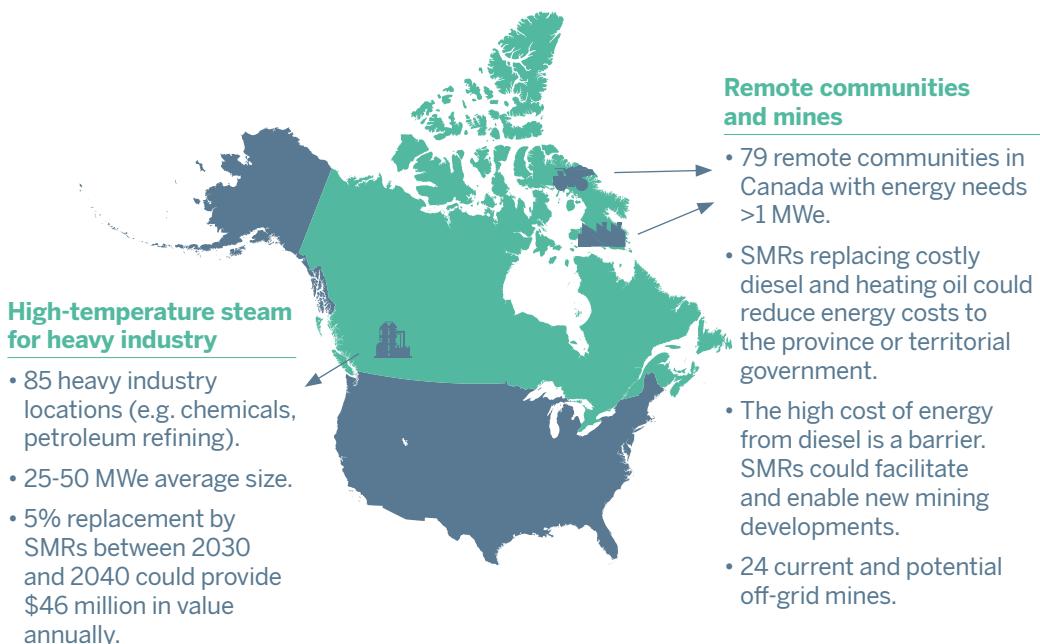
<sup>1</sup> [https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/820243/DUKES\\_2019\\_MASTER\\_COPY.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/820243/DUKES_2019_MASTER_COPY.pdf)

# Markets

## UK's energy intensive industries and market potential

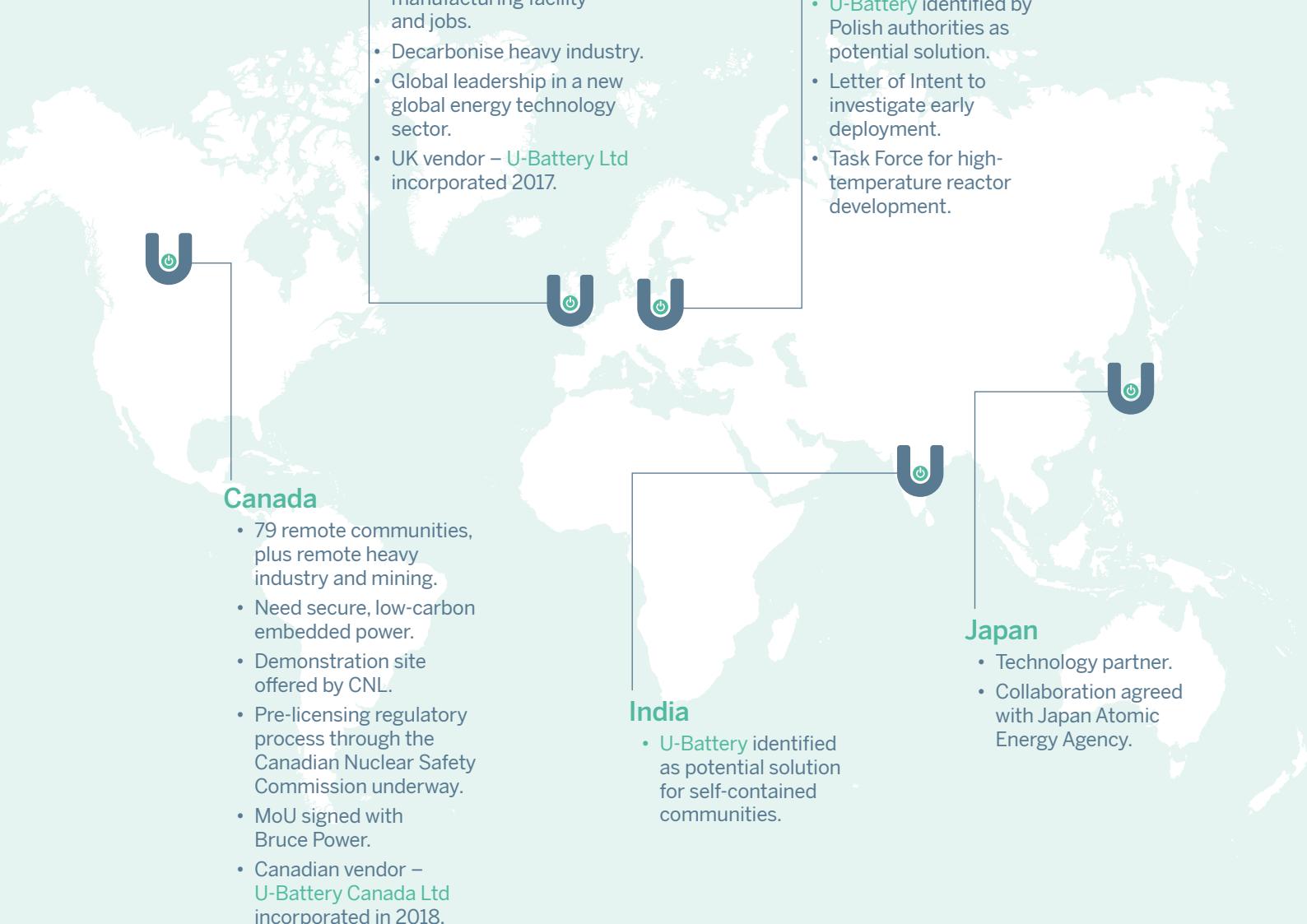
Sector	No. of U-Batteries	Use
Glass	14	Heating raw materials and annealing
Paper	20	Drying paper
Steel	20	Less likely - very sensitive to price
Ceramics	50	Process heat need 220-650°C for drying and spray drying
Minerals	10	Cement production
Chemicals	Large and varied	Heating fluids at 450°C

## Canada's heavy industry, remote communities and mines



Source: National Resources Canada Roadmap, November 2018.

# Focus areas



- With the IAEA reporting an increasing number of emerging nuclear countries (up to 30), this could open up potential market opportunities across a wider range of geographies. For example, it raises the prospect of powering off-grid communities across parts of Africa and remote island sites in Asia-Pacific.

# About us

## Supporting organisations

Organisation	Overview
	Costain helps to improve people's lives with integrated, leading edge, smart infrastructure solutions across the UK's energy, water, transportation and defence markets. We help our clients improve their business performance by increasing capacity, improving customer service, safeguarding security, enhancing resilience, decarbonising and delivering increased efficiency.
	Cavendish Nuclear, a wholly-owned subsidiary of Babcock International Group, is a leading nuclear solutions company. From supporting nuclear generation and new build, through to the decommissioning of legacy nuclear facilities, our role is to support our customers to ensure that nuclear is a key part of the energy solution for meeting the UK's net zero commitments by 2050.
	Kinectrics is an engineering, testing, inspection, certification and consulting company, providing lifecycle management solutions for the electricity industry; from power generation to transmission and distribution.
	Jacobs provides a full spectrum of professional services including consulting, technical, scientific and project delivery for the government and private sector. In the nuclear services sector, Jacobs has 60 years' experience of nuclear reactor design in the UK and has been responsible for the design and implementation of a significant element of the existing UK fleet of nuclear power plants.
	Urenco is an international supplier of enrichment services and fuel cycle products with its head office based close to London, UK. With plants in Germany, the Netherlands, the UK and the USA, it operates in a pivotal area of the nuclear fuel supply chain which enables the sustainable generation of electricity for consumers around the world.



NATIONAL NUCLEAR  
LABORATORY



MANCHESTER  
1824  
The University of Manchester

TU Delft  
Delft University of Technology

# Our team

## Steve Threlfall

### General Manager, U-Battery

Steve is U-Battery's General Manager and leads its development. During his thirty year career at Urenco, Steve's prior experience includes directing the company's uranium activities and the successful delivery of commercial projects.

## Sean Donnelly

### Team Lead, Canada, U-Battery

Sean is a professional engineer and an experienced technical contributor and integrator in a wide variety of multi-disciplinary projects, including new build programmes, nuclear safety assessments and licensing activities. Sean is currently the Director of Innovation at Kinectrics and is responsible for the company's involvement in small modular reactors as well as other innovative technologies across the electricity sector.

## Chris White

### Director of External Affairs, U-Battery

Chris has responsibilities covering government affairs across the UK and supporting the organisation's engagement in emerging markets. Chris's specific focus is leading on government engagement and outreach activities to optimise standing and influence with external stakeholders, in support of strategic and commercial objectives.

## David Fletcher

### Head of Business Development, U-Battery

David serves as Head of Business Development with responsibilities that include the development of Urenco's front end fuel cycle capability for the next generation of advanced reactors. David holds an Honours Degree in Civil Engineering from University of Surrey and a Master of Business Administration from London Business School.

## Paul Clarke

### Project Director, U-Battery

Paul is responsible for managing the delivery of the U-Battery activities and brings 37 years of experience in projects, operations and engineering from the nuclear, oil and gas, and chemical sectors. He has worked for several multi-national companies, managing large teams to deliver work in complex environments, including nuclear power generation and nuclear new build.

## Peter Bradley

### Senior Commercial Manager, U-Battery

Peter is the lead for procurement, techno-commercial assessment and financial control.

He has worked in the chemicals, energy and professional services sectors, including roles within engineering and design management, financial deal advisory, procurement management and industrial commercial management. He remains the Urenco procurement global lead for energy and utilities.

### **John Eldridge**

#### **Principal Engineer, U-Battery**

John is a Fellow of the Royal Academy of Engineering, a Chartered Engineer and Fellow of the Institution of Mechanical Engineers, and a Visiting Professor at the School of Engineering, University of Liverpool. He has over 40 years of experience in the nuclear industry, including design, construction and operations on reactors, irradiated fuel processing, fuel storage and waste treatment plants.

### **Andrew Johnstone**

#### **Technical and Licensing Lead, Canada, U-Battery**

Andrew has more than 15 years of experience in the Canadian nuclear industry with multi-disciplinary projects in the areas of safety, licensing and operational support. He has managed a number of technically complex projects for various clients, including small modular reactor licensing, regulatory and design review support. Andrew was intimately involved in the review of vendor documentation for potential New Nuclear Build in Ontario, as well as licensing support and technical reviews of new reactor design options for Canadian licensees.

### **Andrew Bailey**

#### **Director of Specialist Consultancy and Defence, Critical Mission Solutions-International, Jacobs**

Andrew is responsible for leading Jacobs SMR strategy and delivery for Gen III and Gen IV reactor power plants. He has a technical degree in Chemical Engineering plus a Masters degree and Diploma in Business and has over 25 years' experience in providing technical engineering delivery into the process industry.

### **Greg Willetts**

#### **Vice President Technology & Consultancy, Critical Mission Solutions-International, Jacobs**

Greg has 30 years' experience in the nuclear industry and has spent 20 years in business leadership positions. He is responsible for all aspects of Wood's 650 strong Technology & Consultancy business which is part of Jacobs Critical Mission Solutions business. This business combines the strength of the wider Jacobs global business with the Wood Nuclear expertise which it acquired in March 2020.

### **Richard Stainsby**

#### **Chief Technologist, Advanced Reactors Group, Critical Mission Solutions-International, Jacobs**

Richard is a Chief Technologist within the Jacobs Advanced Reactor Group and a key member of the U-Battery project team responsible for developing the design of the reactor power plant to date and the consequent research and development programmes for the primary and secondary systems. Richard has 35 years of experience working on advanced reactor systems featuring gas and liquid metal coolants. He has served as the Co-ordinator of two Euratom projects on the development of high temperature gas-cooled fast spectrum reactors (GCFR STREP and GoFastR) and is a Visiting Professor for Nuclear Energy Systems at the University of Manchester.

### **Mei Tamkei**

#### **Thermal Performance and Analysis Lead, Kinetics**

Mei has worked in the Canadian nuclear industry since 2003 specialising in thermal hydraulic analysis, thermal performance modelling and safety analysis. She has developed various operational safety and licensing cases focused on the application of thermal hydraulic models for nuclear utilities and is highly experienced in leading large, multi-disciplinary projects. Mei is currently leading the development of the U-Battery thermal performance assessments.

### **Kellie Foster**

#### **Project Engineer, Canada, Kinetics**

Kellie is an associate analyst in the Nuclear Safety and Licensing Division at Kinetics, specialising in new nuclear developments including small modular reactors and new builds in Ontario. She has significant experience in the areas of operational nuclear safety, licensing and regulatory support for new and existing utilities, and project management.

### **Lee Whitworth**

#### **Head of Engineering, Clean Energy Business, Cavendish Nuclear Ltd**

Lee is Head of Engineering for the Clean Energy Business at Cavendish Nuclear Ltd. He is a Fellow of the Institute of Mechanical Engineers and Chartered Engineer with 25 years of technical engineering experience in the UK nuclear industry. A senior leader providing engineering management and the technical authority for Cavendish Nuclear's support to New Nuclear, EDF Energy & Fusion business areas, Lee's primary areas of expertise are in nuclear systems, fuel handling and remote inspection.

### **Tim Abram**

#### **Chief Engineer, U-Battery**

Tim is the Westinghouse Chair in Nuclear Fuel Technology at the University of Manchester. Prior to joining the University, he was the Senior Research Fellow for Fuels and Reactor Systems at the UK's National Nuclear Laboratory, where he retains the position of Associate Fellow.

### **Steve Bubb**

#### **Licensing Manager, U-Battery**

Steve is a physicist who has been involved in the nuclear industry for over 40 years, starting as a fault analyst on the Sizewell project before moving into International Licensing. His major projects in recent years have included the Pebble Bed Modular Reactor (PBMR) in South Africa, where he supported the regulator; and all of the Generic Design Assessments (GDAs) so far in the UK, where he has assisted the vendors. He supports the IAEA on SMR and High Temperature Reactor (HTR) related activities.

### **Mat Butler**

#### **Construction Manager for Critical Infrastructure, Costain**

Mat Butler is a project manager and Chartered Engineer with 12 years' experience within the nuclear sector. He is an advocate of early stakeholder involvement to drive smarter decision making resulting in a clear purpose and routemap for successful outcomes. On major projects he is responsible for the project initiation, constructability and value engineering to optimise the construction process and is passionate about low-carbon energy generation, supporting the green revolution required for future generations.

### **Mary Ansell**

#### **Civil Structural Engineering Discipline Manager, Costain**

Mary Ansell is a Chartered Civil Engineer with 20 years' experience across a range of sectors having successfully delivered the design and construction of schemes in the rail, aviation, utilities, highways, water and defence sectors. Mary manages a team of civil and structural engineers and designers at Costain who support clients in developing innovative ideas to meet the UK's net zero targets. She has an Engineering Doctorate and has published a number journal and conference papers on collaborative working arrangements, supply chain management and lean construction.

# Timeline

## U-Battery enters development phase\*

	to end 2019	2020	2021	2022	2023	2024	2025	2026
					Investment Decision		Final Investment Decision	
<b>Project Activity</b>	Conceptual Design	Development of Design		Development of Detailed Design		Construction of First-Of-A-Kind		
	Market Assessment	Pre-licensing Canada/UK		Licensing Canada/UK		Engagement with Regulators		
	Cost Review	Cost Review, Site selection		Cost Review and pre-Procurement		Procurement finalisation		
	Marketing	Building Consortium		Extending Consortium				
	Funding applications	Supply Chain Engagement		Engaging Wider Stakeholder Network				
<b>Funding Route</b>	Urenco plus Design Partners	Urenco, Design Partners and Governments		Urenco, Design Partners, Government Utilities, Financial Investors				
<b>Funding Targets</b>	n/a	€20-25million		€20-30million		€80-100million		

|                    |                    |                    |                    |                    |                    |                    |                    |

2019              2020              2021              2022              2023              2024              2025              2026

\* As at December 2019

2027            2028            2029            2030

|            |            |            |

Commercial Launch

Initial  
Operation

Deployment into early  
Markets in UK/Canada

Project Financing

|            |            |            |

2027            2028            2029            2030

## Contact Details

For project-related  
enquiries:

**Steve Threlfall**  
**General Manager,**  
**U-Battery**

+44 1753 660 660  
enquiries@u-battery.com

For media enquiries:

**Jayne Hallett**  
**Director of Corporate**  
**Communications**

Urenco Group  
+44 1753 660 660  
mediaenquiries@urencocom

**Rebecca Astles**  
**Communications Manager**

Urenco Group  
+44 1753 660 660  
mediaenquiries@urencocom



[u-battery.com](http://u-battery.com)